REPLIES TO CRITICS

Stillings Answers Rossiter Report in Letter.

TALKS ABOUT INSINUATIONS

Former Public Printer, in a Long Statement, Denies Most of Charges Contained in Investigator's Findings - Conditions Were Against Him, He Says-New Law Needed.

In answer to the Rossiter report, which he received some time ago, Stillings made the following reply:

Office of the Public Printer, Washington, March 7, 1908. Sir: I return herewith the entire report and accompanying papers, dated

February 29, 1908, of Mr. W. S. Rossiter, on the Government Printing Office. I have itemized certain of my answers

to Mr. Rossiter's report which are for-

The report of your investigation on mittee insinuates certain irregularities on Will no longer be troubled with care enment Printing Office. The report of your investigating com though making no specific charges, lays great stress on his payment of \$1,250 per Audit System, but my actions in all the week to The Audit System for the preparation of an inventory, which inventory what I believed to be for the best interthe investigators failed to locate, although ests of the office and without injustice they obtained evidence that it had been to other concerns or individuals, paid for; this entire charge relating to inventories is easily explained, and I trust a just report as to my official actions.

earnestly desirous of making an impar- that men isolated for years in the city of printing office in the world, mechanically, tial report on such a condition of affairs Washington (not a commercial center), and at the same time the most ornate. as now exists in the Government Printing and with little or no incentive toward. The system of purchase and issue of Office, would be unable to satisfactorily marked improvement in the handling of supplies has become very complicated, and perform such a duty with any degree of work, would hardly be in a condition to irregularity in the bids is noted. acquainted with the plans and purposes fice. The purposes sought by sending offi- in than were required. of the completed system, to be chaotic, cials on trips, including myself, have A rearrangement in the storage rooms

operation, and such conditions as are alleged in the report were found to exist, then condemnation of the system, of the organizers, and of the Public Publi eral attitude of the employes is not one organizers, and of the Public Printer would be justifiable, but not otherwise.

Within eight months or a year the organization completed along the lines organization completed along the lines.

In a force of employes aggregating organization completed along the lines of the employes is not one annum.

Poor judgment seems to be shown in the practice now in vogue of removing an old press to storage when a new one of more modern equipment is to be installed, but not otherwise.

In a force of employes aggregating organization completed along the lines of the employes and official customers of the office and have always believed so. In a force of employes aggregating organization completed along the lines of the employes and official customers of the office and have always believed so. In a force of employes aggregating the lines of the employes is not one annum.

Poor judgment seems to be shown in the practice now in vogue of removing an old press to storage when a new one of more modern equipment is to be installed, by the Public Printer. Many of the older organization and the mistakes of judgment seems to be shown in the practice now in vogue of removing an old press to storage when a new one of more modern equipment is to be installed, by the Public Printer.

In a force of employes aggregating the improvements and reforms instituted by the Public Printer.

in the main doubtless justifiable from administration, which has forced the in- and furnishings are to be of a character understand it, much above that of emtheir standpoint, but my contention is that such an investigation develops merely conditions.

and furnishings the first and player in distribution and made way for better unusual in printing establishments outployes in private industrial establishments of the administrative office. It is ments of similar size. casual personal opinions, whereas facts

comparison of the cost of the new system with "the expenditure been a cost-analysis system in the Government Printing Office such as is figured to cost \$147,300.24. The present criticised upon the score that in an attempt to secure all classes of detail the amount of labor entailed upon each employe for the purpose of recording nec-essary facts and the amount of labor required for subsequent tabulations were o great as to make the system almost method of charging, which the report states was rudimentary, incomplete, and doubtless inacurate," is, to say the least, tions unfavorable to the committee.

possessing "some merits" and criti- in a false position before the public. cised only on account of its attempting to do too much, or to expend approximately the \$45,000 on a so-called "system" which is stated as "rudimentary, incomplete, and Respectfully su doubtless inaccurate," I leave to your

Become More Expert,

But it should be stated that as the persons working upon the system bemore expert, and as experience teaches what operations can be simplified or eliminated, the present expenditures for the system will diminish until the cost of maintaining the same will perhaps be double what was expended for the former unreliable work; the apparent cumbersomeness will finally be worked out into a simple but accurate system.

Although the cost of installing The Audit System in the office is considered by the committee to have been quite ex-

Your committee has severely criticised my employment of the government, appended specific statements, I may say briefly that my action has been governed by a desire to expidite the work of The Audit System so as to occasion the least expense to the government; and that such of loose-leaf ledger sheets, binders, and of loose-leaf ledger sheets, binders, and possibly a few emergency purchases

RETIRES FROM OFFICE.



CHARLES A. STILLINGS

Were Absolutely Necessary.

The expenditures for travel, while they purchases and supplies of the printing will prove to you the inability of the may appear excessive, yet were absoluteinvestigators to grasp in so short a pe- ly necessary in order that the more im- there has been great extravagance in ried the salient features in the operations portant officials should by personal obser- the purchasing of furnishings and equipof so large an institution, or to submit vation and inspection enlarge their own ment of all kinds, and that the purpose knowledge of the prevailing conditions in of the Public Printer seems to have been Any committee, however capable or the trade to-day, it can be readily seen to make the office the best-equipped

both as to equipment and discipline, and a cost-keeping system of moderate expense and undeterminable value.

I do not desire to disparage the work

I do not desire to dispar

have, without impropriety, been brought to your attention.

covering all similar work under the old system of \$45,238" is absurd. There never mittee on Printing, and the laws governable of the public Printer ordered that the office as he saw it. He introduced rigid distinct the order of the public Printer ordered that the office as he saw it. He introduced rigid distinct the order of the public Printer ordered that the office as he saw it. ing the public printing and binding need careful, intelligent, and prompt revision; The number of the public printing and binding need careful, intelligent, and prompt revision; possesses "some merits and is principally have been so greatly increased that it is not for the best interests of the government that he should be obliged to carry such heavy responsibilities without protection.

Need of Legislation.

probabilitive," as compared with the old the securing of legislation which will sur- Office at an expenditure of \$324.62. round public printing and binding with From November, 1905, to February 1, inappropriate and susceptible of deduc. Public Printer to perform the duties twenty-six persons at a cost of \$6,518.83. which are properly his with some degree One trip, extending from July 4 to Sep-Whether it is cheaper to expend ap- of protection from misunderstandings and tember 19, 1907, was made for the purproximately \$147,300.24 to maintain a sys- unjust deductions, and from being placed pose of visiting various printing offices

Respectfully submitted, CHAS. A. STILLINGS.

The White House.

MOORES SPEAKS OF SYSTEM. Says He Has Seen No Direct Impro-

prieties Practiced by It. Ernest E. Moores, in a statement made

to Mr. Rossiter, shows how The Audit System was regarded: "Mr. Moores states that he has never

however, become convinced that The committee to have been quite exsive, much more so than the cost of
siar installations in commercial firms,
comparisons made seem to be unfair
comparisons made seem to be unfair
that those whom The Audit System facomparisons made seem to be unfair
that those whom The Audit System facomparisons made seem to be unfair
that those whom The Audit System facomparisons made seem to be unfair
that those whom The Audit System facomparisons made seem to be unfair
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that those whom The Audit System facomparisons made seem to be unfair
that those whom The Audit System facomparisons made seem to be unfair
that those whom The Audit System facomplex manufacturing establishment,
that those whom The Audit System facomplex manufacturing establishment,
that those whom The Audit System facomplex manufacturing office from
the as the Government Printing Office,
that those whom The Audit System facomparisons made seem to be unfair
to have to grunt and toddle upstairs
and then grunt and toddle down again,
then grunt and toddle upstairs
and then grunt and toddle down again,
then grunt and toddle upstairs
and then grunt and toddle down again,
then grunt and toddle down again,
then grunt and toddle down again,
then grunt and toddle upstairs
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and then grunt and toddle down again,
then grunt and toddle upstairs
and then grunt and toddle down again,
then grunt and toddle upstairs
and then grunt and toddle down again similar installations in commercial firms, that those whom The Audit System father the comparisons made seem to be unfair vored were promoted to higher positions. on the face of them when comparing a of responsibility or had transferred them \$2,000 per annum includes 67 salaried officomplex manufacturing establishment, to other branches of the work. He stated class and 21 per diem employes. been such as the Government Printing Office, to Mr. Stillings that he considered that The number of officials and clerks in the lars. with manufacturing concerns whose output or product runs in direct lines or channels and whose pay roll is to a large

old upon any supplies for the office; while The Audit System removed or recom- in concover this point in the mended the removal, almost at once ac-

STILLINGS IS OUT.

Continued from Page One.

waste results only when the two branches ndefinitely, increase of the nonproductive

The increase in the nonproductive class machinery amounted to \$245,803.87 of labor was doubtless one of the causes for the increased cost of printing which has been the occasion of so much criti-cism of late. A considerable part of the

for legislative printing, but the cost is 207 machines of this character carefully watched in the case of executive printing, since the allotments for been spent by the Government Printing such work cannot be exceeded. For the Office in a little more than three and est could be ascertained.

Since the requirements of the legisla-tive printing are almost all emergency

leading printers in the cities of New York, Philadelphia, Boston, and Balti-

Method of Purchasing Supplies.

The committee composed of representatives of the Departments of Agriculture, commerce and Labor, and the Interior ave submitted a report concerning the office. They state that it is evident that

exactness or benefit, from the fact that appreciate the efforts of the Public Many purchases were made from The the readjustment of the affairs of the en- Printer along those lines unless they Audit System without any competition, tire office is at this time just about four- could see for themselves just what was and in some cases supplies were furnished fifths completed, and the remaining one- being accomplished in commercial plants, at a price much greater than that charged fifth on finishing touches would unify and thereby get a more comprehensive by other companies for similar material. and make consistent conditions which appreciation of what would be proper and Data are furnished to show that in some would at present appear to persons un- correct for the Government Printing Of- instances larger supplies have been laid

cumbersome, and void of good manage- practically been accomplished, and very would facilitate business to a great exlittle, if any, more expenditure in this tent. By disposing of all the old material direction need be incurred, except for which is absolutely worthless to the gov-Were the system completed and in some specific proposition not known at the ernment printing, space enough would be

organization completed along the lines fully 4,000 people, 5 per cent, while rela- without first having the old one con- employes and official customers of the oflaid down would result in a model plant. Italy 4,000 people, a per cent, while rela-tively small in itself, is very considerable demned and sold while it can be of use fice are anxious for a return to direct

I do not desire to disparage the work of the investigators. Their findings are the impression of chaos, whereas their complaining is only a result of strict for all the furniture, and the material scientious performance of duty as they I do not desire to be understood as be- the admitted aim of the contractor to are what you desire.

The statement that an annual expenditure of \$147,300.24 will be required "to make this room a model for all the world as favorable a report toward mismanagement to the Public Printer, as model for all the world as favorable, but to me it appears to provide the printing business that there are many boints of vital importance favorable to the present administration.

The Audit System also undertook to read and a monument to the Public Printer, as well as the envy of every officer connected that few men are better acquainted than order to protect bimself from any charge that there are many boints of vital importance favorable to the present administration of the office which might be only and in the continuous process to have been unbounded energy, he established it will cost so much.

Stillings' Administration.

The Audit System also undertook to remain that other bids would be obtained, in order to protect bimself from any charge that there are many boints of vital importance favorable to the present administration of the office which might be only and the confusion and unbounded energy, he established it will cost so much.

Stillings' Administration.

The Audit System also undertook to remain that other bids would be obtained. In order to protect bimself from any charge that there are many boints of vital importance favorable to the present administration of the office which might be only and the confusion and unbounded energy, he will be required "to ment a possible, but to me it appears to be with the printing business that there are many boints of vital importance favorable to the present that of the confusion of the office, but the printing business that there are many boints of vital importance favorable to the present that of the confusion of the office, but the printing business that there are many boints of the office which might be only and the confusion of the office which might be obtained.

The Audit System also undertook to reduct that the confusion of the office which might b system was in use for about four years, The Public Printer needs the close and and was highly commended, but in Au-

The number of typesetting machines incost-keeping system, which it is plainly admitted by the investigating committee Public Printer, with the growth of the stalled in the office seems to be larger larger per capita product 1895, never been put into active service.

> extravagance. Expenditures for Travel.

Between November, 1903, and November 1905, twenty-nine trips were made by There is the most urgent necessity for employes of the Government Printing

all reasonable safeguards and permit the 1908, eighty-nine trips were made by tember 19, 1907. Was made for the purpose of visiting various printing offices and collecting information to assist in the preparation of a national manual of style. The report of this trip contains mainly

Congress is compelling these departments to expend annually much more ments to expend annually much more money for their printing than would be familiarity with printing plants. I have not been able to ascertain that Mr. Raying Office by The Audit System use.

The Public Printer states that he selected The Audit System because of its familiarity with printing plants. I have not been able to ascertain that Mr. Raying Office by The Audit System use.

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The Public Printer states that he selected The Audit System because of its familiarity with printing plants. I have not been able to ascertain that Mr. Raying Office by The Audit System use. Your attention is respectfully called to the appended memorandums relative to The report of this trip contains mainly the report of the report of this trip contains mainly the report of such records as could be obtained by cir- printing to commercial competition. cularizing. No progress has been made upon the proposed manual.

by printing office officials indicates very Since it is difficult to contract a large usual in government vouchers.

and employes of the office are a matter dependent bureau. of policy, but excursions in the summer

creased from ninety-five on July 1, 1905, edied. to 253 on January 1, 1908, and their

worth approximately \$3,000,000, and the value of the machinery, fixtures, &c., may be estimated at \$3,000,000. The entire in-

vestment, therefore, represents at least \$6,000,000. The expenditure for plant was \$388,253.81 of the work are not properly adjusted. It is a significant fact that while obbusly the productive class may increase half of the fiscal year 1908 it amounted to \$498,373.64. The expenditure for presse dass, after a certain proportion has been amounted to \$21,106.05 in 1997, and \$132,697.7 eached, becomes a rapidly growing buring the first six months of the fiscal year 1908, while the purchases of composing RAYNOR CALLED THE SYSTEM \$182,772.05, respectively, for the two pe

Inspection of the various classes of payments for nonproductive labor re-sults from the establishment of an elab-little cause for criticism, except in conclose figures have never been required composition. There are now in the office

Nearly a million dollars (\$965,529) has latter class there must be units of charge half years for the installation of such which should not change without due machines. It would appear that suffinotice. By a simple plan an accurate record of cost of product could be kept and for properly accustoming the force and the relation of the unit of charge to to the most efficient use of this machinery.

It is generally agreed that there is no tive printing are almost all emergency work, necessitating the maintenance of a force of employes, a special scale of prices should be formulated for Congressional work.

Attention is called to the fact that the price established as the tentative charge. price established as the tentative charge that has been so freely applied to the for the Government Printing Office is based upon the average charge of the directed against such an enormous in-

vestment in so short a time.

The office is now so fully supplied with echanical appliances that no more machinery should be purchased until there is a genuine requirement occasioned by the wearing out of old machines or by inventions representing great economy of production

Attitude of Employes.

The newspaper statements of dissatisfaction and irritation seem to have been persons representing workers in the various sections and rooms have resulted in an impression that, with the possible exception of the electrotypers and stereotypers, the general condition of the employes of the office was creditable to the possibly \$2,500 per annum for blanks. Public Printer. The more thoughtful of counter during the period of reorganiza-

A large majority of the employes would be pleased to see a change in the ad-ministration while many of the older and ministration, while many of the older and further but moderate expenditures. Other more conservative men would like to see important concerns have replied in like the Public Printer vindicated. Most of tone to my inquiries. the minor employes never came in contact with him, and have no knowledge of him except from hearsay, but their

impression is decidedly unfavorable.

No one whom I have consulted, who is acquainted with the Public Printer, will admit the probability of any intentional

wrongdoing on his part.
The consensus of opinion of the em-

Stillings' Administration.

appears to have spared neither strength them without bids, from a concern whose nor time in his devotion to the work of self-interest was obviously involved.

He introduced rigid discipline where little had existed, and endeavored to weed out incompetent persons and to secure a larger per capita product

For the purchase and installation of, and instruction in cost, audit, and inventory systems. (Stat. L., vol. 34, pt. 1, pp. 739 and 1366.)

ing and introduced a system of rigid sani- firm of systematizers, the Public Printer Attention is called to a number of other tary supervision, both of which require- items of supplies which show more or less ments have been of real and are likely to as the "Audit System." a partnership was borne by the printing office. Inbe of lasting benefit to all the employes which was incorporated later, April 13, of the office.

Government Printing Problem,

tablishment must be maintained for the president; W. M. Raynor, vice president exceptional legislative requirement of the secretary and treasurer. This concern government. The volume of printing for Congress is materially exceeded, how-house of the J. W. Pratt Company, 52 certainly exceeded, how-house of the J. W.

Congress is compelling these depart-

The result of granting such an alterpon the proposed manual.

Examination of vouchers covering travel shrinkage of printing office business. subsistence exceeding \$6 per day in nearly aspect of the question is not likely to all the vouchers examined. The item of prevail. It is possible, however, for comcarriage hire also shows proportions un- gress to effect one much-needed reform

of policy, but excursions in the summer season to the Canadian coast, Newport, between The Audit System and employes of the ment Printing Office indicates that great the system, and that it was significant the system, and that it was significant to the canadian coast, Newport, become convinced that The system, and that it was significant to the canadian coast, Newport, become convinced that The system, and that it was significant to the canadian coast, Newport, season to the Canadian coast, Newport, expenditure for that purpose must come out of the annual appropriations made to go out doors, the time, ashamed to go out doors, the time, as

The office of the superintendent of doc- day, is a terrific wear upon any one, more very unjust to officials actually in the pensation from \$126,659.94 to \$295,471.44. The uments is the custodian of hundreds of so for a woman. Your committee has severely criticised my employment of the government, increase in the six months preceding Janbid upon any supplies for the office, with a condition is simply insufferable.

'Mr. Moores further stated to me that uary 1, 1968, was 73 in number and \$64,334.76 In compensation.

Were not in demand when published. ConThe increase in the number and comgress has legislated to prevent further acwoman, the dangling flesh from cheek

Concern Cost Government Sum Far Too Big.

Rossiter Report Blames Queer Company for Many Things-Condemns Purchase of Supplies from It-Cost Third period (12 weeks).... Too Much by Far-Had, Appar-

ently, but One Real Object.

Not the least of the labors of Mr. Printing Office contracts, but for the remained in force until June 30, 1907. failure of its own cost and inventory

the Government Printing Office, is The Audit System covering the taking simple, harmless ingredients can be obshown to have been, for all intents, the of an inventory of the entire establish- tained at any good prescription pharhead of the big print shop, and the man ment. For this undertaking the Public macy at little cost and are mixed by to whom all had to bow.

which was not warranted, nor in pro- until June 30, 1907. By July 1, 1907, liabil- after each meal and at bedtime, drinking portion to that which might be consid- ities of \$48,250 for cost and inventory sys- a full tumblerful of water after each cred just for the installation of any tems had been incurred. sort of audit system, also comes in for severe censure.

Inquiry by correspondence, says cost accounting. A large brass foundry in New England paid \$3,000 for the installation of a cost system, and expends

those consulted seem to fully appreciate gaged in the manufacture of silverware. the burdens and difficulties he had to en- setting intelligent employes of their own at work upon the problem of cost analysis under the supervision of professional experts, state that during nearly

In addition to making inquiry by a representative dispatched to New York, and by letter, I have personally conferred with the principal member of one of the most important firms of public accountants in this country, who has just com-pleted extensive work for the government. In his opinion, the cost a ment. In his opinion, the cost accounting problem in the Government Printing Office should have been successfully handled for approximately \$10,000. Urged to make the most liberal figure which peculiar conditions in the government service might make necessary, he would not exceed \$25,000. Subsequently, after inspecting the Government Printing Office, he stated that he would not hesitate to accept a contract to systematize the establishment for \$25,000. Office should have been successfully handled for approximately \$10,000. Urged to tablishment for \$25,000.

Would Not Permit It. He informed me that under no condition would he have permitted the purchase of a dollar's worth of material through his concern, or have recommended any one from whom to make At the request of the Public Printer the cure trustworthy figures.

dry civil appropriation bill for 1906:

York, with a capital of \$50,000. The offi-A very large and expensive printing es- cers are said to be Frederick Alfred, discarded, and some, I understand, were Miscellaneous and general manager, and J. F.

Familiar with Plants. The Public Printer states that he se-

A WHITE ELEPHANT AND HER HUSBAND

ten Dispelled by Fat Disease.

tedly high reputation in his calling." He testified before the printing comm that he systematized two printing offices in New York. These were the J. W. Pratt Company, a concern employing about 80 persons, and the Winthrop Press,

a somewhat larger concern, employing approximately 200 persons. Between 1906 and 1908 three contracts, o "articles of agreement," were executed by the Public Printer with The Audit System. (The first agreement, dated September 19, 1906, provided for the installation of a cost-accounting system by The Audit System concern, the consideration

being four groups of weekly payments: This contract thus required payment

by the government of \$34,690. From the statements made by the representatives of the more important accounting firms, to whom reference has heretofore been made, it would appear that this sum was Rossiter were those which dealt with sufficient for the installation of a com-that strange creature, The Audit Sys-plete and satisfactory cost system; and tem. The System is subjected in the this sum, it will be observed, is in exreport to much criticism, not only for this contract became effective September that apparent relations with Government Printing Office contracts but for the case of their maximum figures by \$10,000. This contract became effective September 22, 1906, three days after signature, and

Another Agreement.

April 15, 1907, another agreement was Raynor, manager of the system in executed between the Public Printer and Syrup Sarsaparilla, three ounces. These Printer agreed to pay The Audit System shaking well in a bottle. The enormous cost of the system, \$1,550 per week. This contract also ran The dose for adults is a teaspoonful

paid to The Audit System. It must be trouble and lame back, weak bladder, remembered, however, that the inventory contract was coexistent with the cost-elderly people, and one of the best things the report, concerning the actual expense of installing cost systems in large commercial plants develuing the actual accounting contract was coexistent with the cost-accounting contract under which Mr. Raynor's services were being paid for by, and already belonged to, the government. much exaggerated. Conferences with oped the fact that an important steel Therefore, even had he himself prepared swellings in just a short while. company in Pennsylvania expended \$12,000 an inventory, his personal services were for systematizing a large share of their paid for doubly from April 15 to June 30, this mixture acts directly upon the elimi-

I am informed by Mr. Donaldson, attorney for The Audit System, that from September, 1906, to July, 1907. The Audit System maintained ten persons at the blood which is the cause of rheumatism. A large corporation in Connecticut, engaged in the manufacture of silverware, of the time one additional person was ferer, which would certainly be an act of onnected with The Audit System force. humanity
July 1, 1967, a second cost-accounting This is contract of agreement was executed be-tween the Public Printer and The Audit System, by which, without time limit, ers other than The Audit System to except the power to terminate at one coefficient the system work which in a week's notice, the government agreed to facilitate the system work, which in a pay The Audit System for the "necessary expert service to continue the installation of the cost, audit, and inventory system in the Government Printing Office," the sum of \$1,650 per week.

Continue Operations.

It appears to have been the purpose of The Audit System to continue to operate recognized name, the persons operating under this agreement until July 1, 1908. This intention was stated by Mr. Raynor

53,900

Total paid or contracted to be paid to Audit System for installing cost-accounting system and making inventory..... \$102,250

instances it has been very difficult to se- Suffolk Distributing The Government Printing Office cost Payments made, or to be made, to The problem seems, indeed, to have been Audit System are thus shown to be \$125,much larger than any similar problems 149.86. When analyzed the following disout incompetent persons and to secure a larger per capita product

He established a hospital in the building and introduced a system of rigid sand.

After conferring with at least one other larger than any similar problems 143.86. When analy similar problems 143.86. frequent mistakes of judgment in his or- Blanks numerable blanks were designed in con-1907, under the laws of the State of New nection with the system, many of which Cabinets

Inserted on Blanks.

standard printing office blanks, while penses as can be clearly attribu tisement outraged the sense of propriety

therewith. Since no plant appropriation is made, be caged up in her own house most of ruary, 1908, 565 pieces of printing, directly whether any systematizers were needed in a hurry and wind up the duties of the \$21,904.83. This, however, was by no the demand would reawaken. means all the requirement of the sys- this occurs the mine will be reopened.

Many Ruled Sheets.

In addition to miscellaneous supplies, large numbers of ruled sheets, sim-

printly first my action has been governed to the state of the completed of the supplied dividen from a to the word of the completed of the supplied dividence of the completed of the supplied of the supplied dividence of the completed of the supplied dividence of the completed of the supplied of the su

HOME MIXTURE

Especially Valued by All Old People Who Suffer.

CORRECTS WEAK BLADDER

Fine Prescription for Rheumatism and Kidney Trouble-Mix It at Home. Don't Cost Much, and Relieves Nearly Every Person Who Tries It-Get the Ingredients at Any Good Pharmacy and Mix Them Yourself.

A large health publication tells its readers of a number of simple and safe prescriptions that can be made at home. The following, however, for the cure of rheumatism and kidney and bladder troubles receives the greatest praise, viz: Fluid Extract Dandelion, one-half ounce; Compound Kargon, one ounce; Compound

dose. It is further stated that this pre-For an alleged inventory \$13,750 was scription is a positive remedy for kidney

native tissues of the kidneys; cleanses

This is published for the Kargon Ex-

sense were made necessary by the pres-ence of The Audit System in the office. It is difficult to estimate the amount of siderable Formed Two Companies. In addition to making sales under their

"paper" companies, the "Audit System

to the section of this report relating to 588,500 The total amounts paid or due to be 13,750 paid to The Audit System, the Audit System Supplies Company, and the Suf-

folk Distributing Company, are as fol-

Total. Paid. Unpaid. .\$129,997 08 \$119,959 97 \$10,007 11 .. 125,149 86 115,312 65 9,827 21 102,250 60 94,550 00 7,700 00 22,899 86 20,762 65 2,137 21 4.647.32 4.647.32 ...

.\$125,149 86

12,272 74

Actual Cost Given. some were estimate blanks, billheads. Andit-System operations, was as follows:

of every employe, for whatever the failings of Federal employes may be, the discipline and atmosphere of the civil of accountants and systematizers with an service of the United States unquestion- established and recognized reputation, it ably creates a keen pride in government is true that they might not have had by printing office officials indicates very liberal expenditure, the expenditure for subsistance exceeding % per day in pearly upon hundreds of employes, the business The Happiness of the Family Is Of- ure from official dignity in connection their standing and general experience would have been of sufficient guarantee all the vouchers examined. The item of carriage hire also shows proportions unusual in government vouchers.

The amount and variety of blanks described by The Audit System were bewildering. Much of the time of the job placing a printing allotment under the direct control of each department and inner man, but it is more of a misfortune for any ordinary man, but it is more of a misfortune to the waddling wife. Though she may not consumed upon work of this character. From October, 1996, to February whether any system were needed to the time of the job printing Office, which, though trouble-dependent bureau.

UNBEARABLE.

Now Quickly Cured.